

Have questions? Use the chat panel - \implies we'll field them during the Q&A session at the end of the call.



The Impact of Driverless Cars

une 28, 2018

The content for this presentation was created by Amy Eagan. The views and opinions expressed herein are those of the author, Holly Fearing, and do not necessarily reflect those of Harland Clarke.

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Presenters



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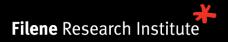


THE BIG IDEA

Changing attitudes toward vehicle ownership and driving +

Advances in technology and infrastructure

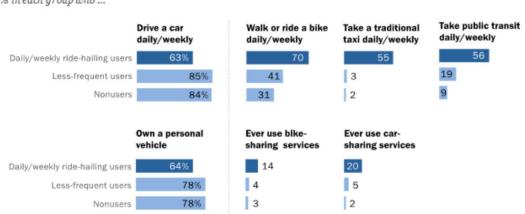
Could have a big impact on loan portfolios, non-interest income and membership/customer levels



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Shift from "ownership" to "access"

- Vehicle leases are soaring—across vehicle makes and price points
- More drivers rely on ride hailing and short- and long-term car sharing
- Owning a car is no longer a key indicator of adulthood and independence.



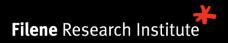
Frequent ride-hailing users less likely to own or drive a car, more likely to use a range of other transit options

% in each group who ...

Source: Survey conducted Nov. 24-Dec. 21, 2015.

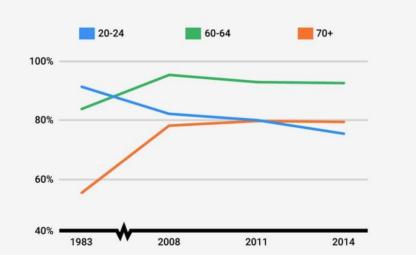
"Shared, Collaborative and On Demand: The New Digital Economy"

PEW RESEARCH CENTER



DECLINING DRIVERS LICENSES

- The percentage of adults with a driver's license has been shrinking annually in nearly every age category.
- One exception: drivers age 70+. For them, a driver's license means freedom and mobility.



PERCENTAGE OF LICENSED DRIVERS PER AGE-GROUP

Source: <u>http://www.horsepoweronline.com/2016/11/americans-show-declining-interest-in-</u> <u>drivers-licenses/percentage-of-licensed-drivers/</u>



ADOPTION PREDICTED FOR 2050

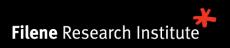
Exhibit

Although autonomous vehicles *do* face hurdlesmany believe widespread adoption is nearly inevitable.

The self-driving vehicle revolution 2050 An illustration of potential growth 2030 2015 2020 Era 2: Era 3: Consumers begin to Fully autonomous vehicles AVs become the primary (AVs) being developed for adopt AVs means of transport consumers AVs are already a reality 4 The after-sales service AVs free up to 50 minutes in industrial fleets landscape is reshaped a day for drivers 2 Car OEMs begin to Insurers shift from 8 Parking space is assess strategic impact covering individuals reduced by billions of to covering technical square meters 3 New mobility models failures 9 Vehicle crashes fall by begin to emerge 6 Supply chain and 90%, saving billions of logistics are redefined dollars 10 AV technology accelerates development of robots for consumer use

https://www.mckinsey.com/industries/automotive-and-assembly/our-insights/tealset automotive-and-assembly/our-insights/tealset automotive-

McKinsey&Company

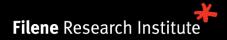


WHAT'S AT RISK?

The potential loss of:

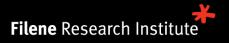
- 35% (on average) of loan portfolios
- Non-interest income for complementary products (e.g., auto insurance and debt protection)
- A gateway product for new member relationships

https://www.mckinsey.com/industries/automotive-and-assembly/our-insights/ten-ways-autonomous-driving-could-redefine-the-automotive-world



FINANCIAL INSTITUTION IMPLICATIONS

- Prepare for a changing vehicle marketplace
- Get innovative with financing—develop models for leasing and car sharing
- Create new insurance offerings—meet consumers' changing vehicle insurance needs
- **Research the fleet market**—experiment with a pivot away from individual ownership toward fleet models
- Leverage reputation for cooperation and trust—these are critical differentiators in the access economy





Type your question in the chat panel

Amy Eagan Impact Manager

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