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# The Informed Banker A Harland Clarke Speaker Series

# The Marketer's Guide To Justifying Your Existence

Part 1: Measuring Success of Account Holder Acquisition

Your host:



**Steve Nikitas** 

Senior Strategy Director Harland Clarke



**Christine Ahlgren** Payments Marketing Harland Clarke



# The Marketer's Guide

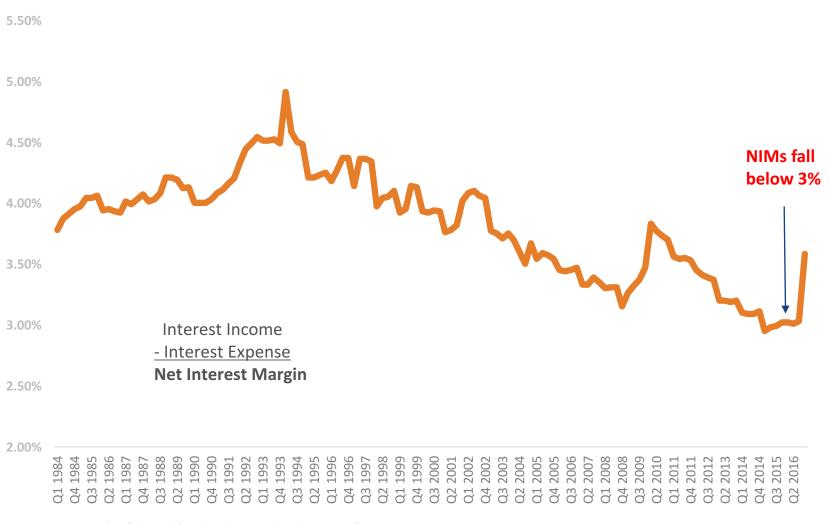
PART 1 Measuring Success of Account Holder Acquisition

PART 2 *Measuring the Impact of Cross-sell Marketing Campaigns* July 19 @ 1 p.m. ET

PART 3 *Relating Account Holder Lifetime Value to Individual Marketing Initiatives* October 24 @ 1 p.m. ET



## **Historical Net Interest Margins**



Source: Federal Financial Institutions Examination Council



Short-term interest rates

Geography

• Less competitive areas means a financial institution may offer low deposit rates and charge high loan rates

Account holder growth

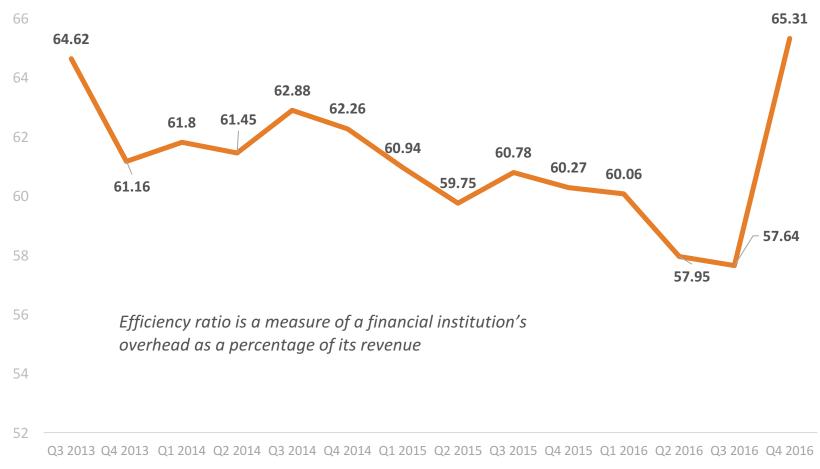
• Deeper relationships

Loan demand

• Strong loan demand can improve NIMs due to Loan Yields



# **Historical Efficiency Ratios**



Source: BankRegData.com

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Decreased costs

Geographies

Improved workflows

• Economies of scale

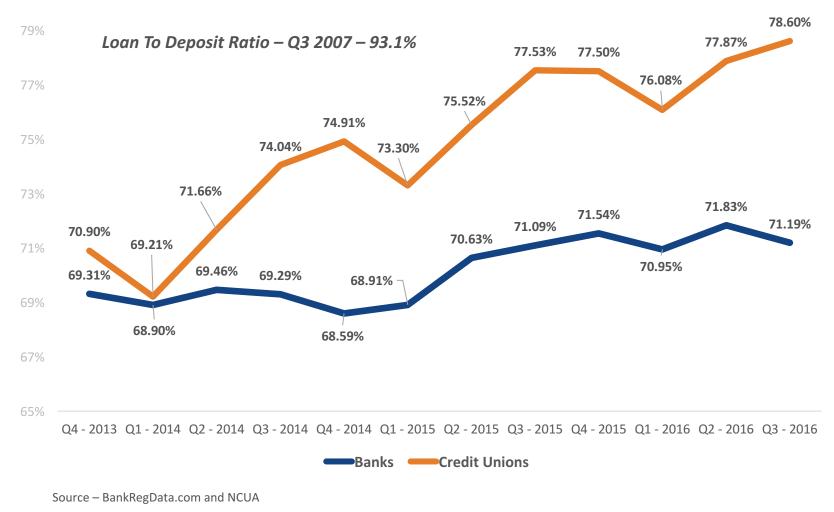
 $\,\circ\,$  The cost of producing/servicing goes down while output goes up

Increased revenue

- Loan demand
- Non interest income

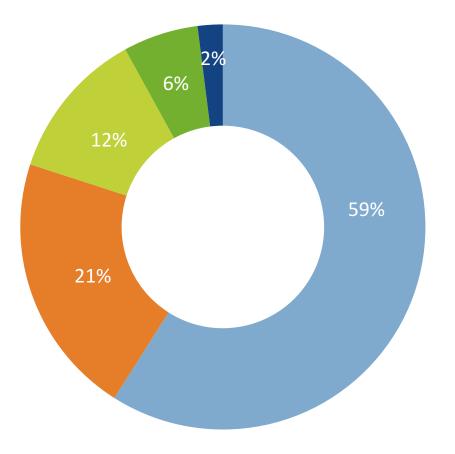


# Loan to Deposit / Share Ratios





### **Sales Sources**



- Planned to open an account w/o prompting
- Thinking of opening account and prompted by receiving something from bank
- Thinking of opening account and prompted after talking to someone at bank
- Not thinking of opening account until prompted by someone at bank
- Not thinking of opening account and prompted after receiving something from bank



Source: 2013 Gallup U.S. Retail Banking Survey

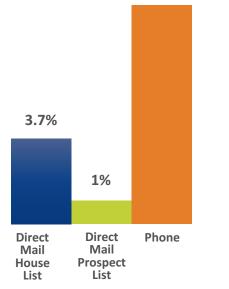
## **Direct Marketing Is Effective**

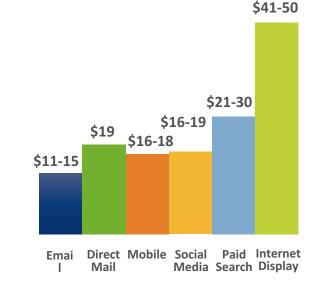
9-10%

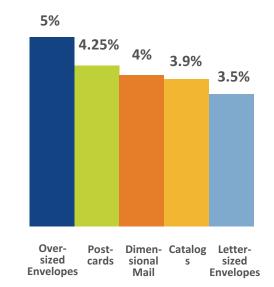
**RESPONSE RATES** 

#### **COST PER ACQUISITION**

MAIL TYPE (Response Rates)





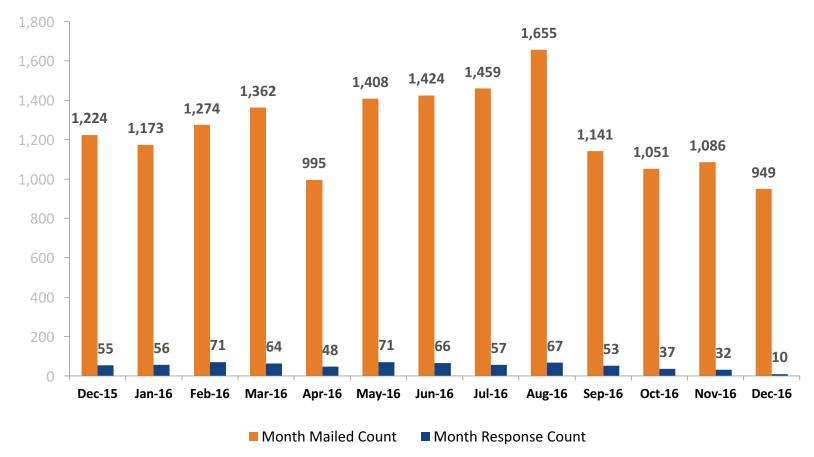


#### 44% of marketers use three or more channels Most popular: email | direct mail |social media

Source: 2015 DMA Response Rate Report



# **Application Response Rate**

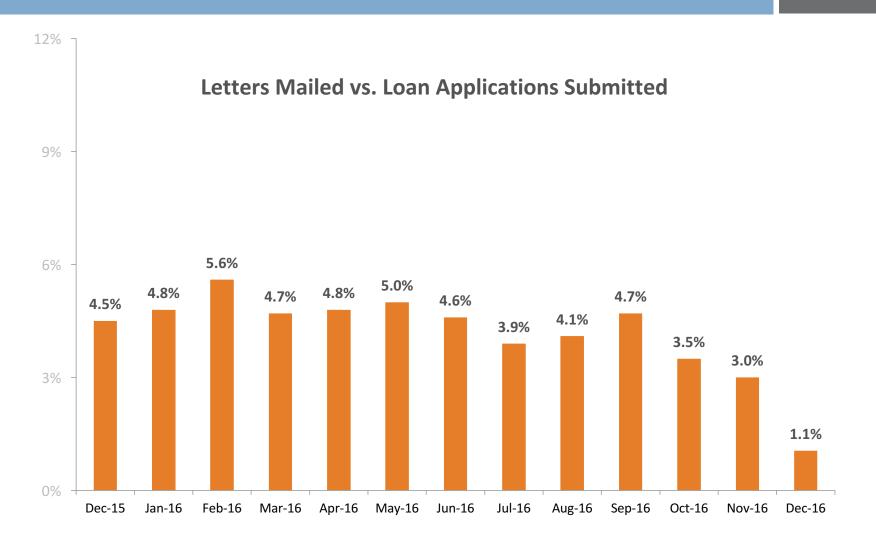


#### **Letters Mailed vs. Loan Applications Submitted**

Source: Harland Clarke Response Report Data for Marketing Initiative



### **Success Ratio**



Source: Harland Clarke Response Report Data for Marketing Initiative



# **Application Response Rate**

Month/Year	Offers	Applications	Application Rate		
December 2015	1,224	55	4.5%		
January 2016	1,173	56	4.8%		
February 2016	1,274	71	5.6%		
March 2016	1,362	64	4.7%		
April 2016	995	48	4.8%		
May 2016	1,408	71	5.0%		
June 2016	1,424	66	4.6%		
July 2016	1,459	57	3.9%		
August 2016	1,655	67	4.1%		
September 2016	1,141	53	4.7%		
October 2016	1,051	37	3.5%		
November 2016	1,086	32	3.0%		
December 2016	949	10	1.1%		
TOTAL	16,201	687	4.2%		



Loan Type	Funded	Approved	In Process	W/D	Declined	Unknown	Funded	Funded and Approved	Funded, Approved and In Process
Credit Card	\$1,089,550	\$54,800	\$951,603	\$20,000	\$376,050	-	\$1,089,550	\$1,144,350	\$2,095,953
Mortgage	\$1,771,524	\$9,327,410	\$21,615,880	\$1,551,350	\$5,447,792	-	\$1,771,524	\$11,098,934	\$32,714,814
Personal Loan	\$674,745	-	\$460,927	-	\$86,800	-	\$674,745	\$674,745	\$1,135,672
TOTAL	\$3,535,819	\$9,382,210	\$23,028,410	\$1,571,350	\$5,910,642		\$3,535,819	\$12,918,029	\$35,946,439





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**Steve Nikitas** Senior Strategy Director

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