

Presentation materials and video replay will be provided within one week.

Ten Creative Best Practices to Boost Your Equity Lending Marketing

Today's Speakers



Kris Niblett, Creative Director, Harland Clarke Marketing Services

- 20+ years experience creating strategic, award-winning, multichannel direct marketing communications for financial and other industries
- Drives results for major brands, including large financial institutions as well as community banks and credit unions.
- HC creative team has captured 70+ awards, including Hermes Awards, DMA Echo Awards, Graphic Design USA Awards and the London International Advertising Award



Stephen Nikitas, Senior Strategy Director, Harland Clarke

- 30+ years experience in strategic planning, marketing, public relations and executive speechwriting
- Provides consultative services to banks and credit unions
- Develops marketing and retail strategies, and campaigns to grow targeted portfolios



Agenda

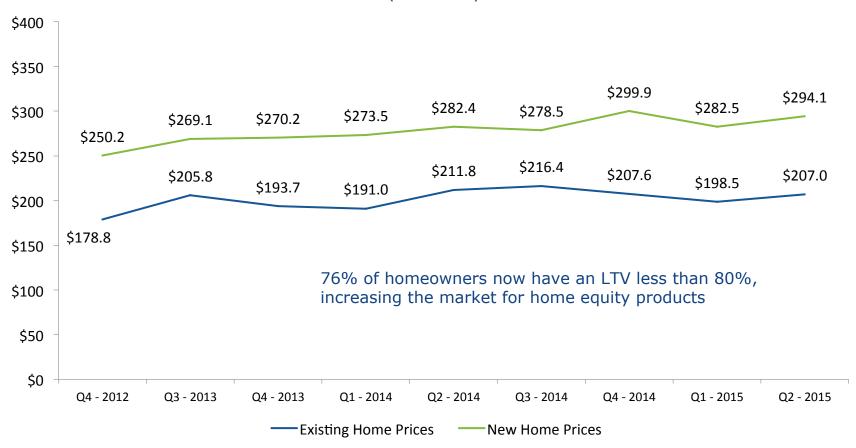
- Home Equity Lending Is Still Hot
- The Power of Creative
- Universal Truths About Creative for Equity Lending
 - Creative Challenges
 - Creative Fundamentals
- Allocating Real Estate
- Legal Requirements
- 10 Creative Best Practices for Equity Lending Marketing
- In-Market Examples
- Beyond Mail
- Harland Clarke Creative Awards
- Q&A



Economic Trends – U.S. Mortgages

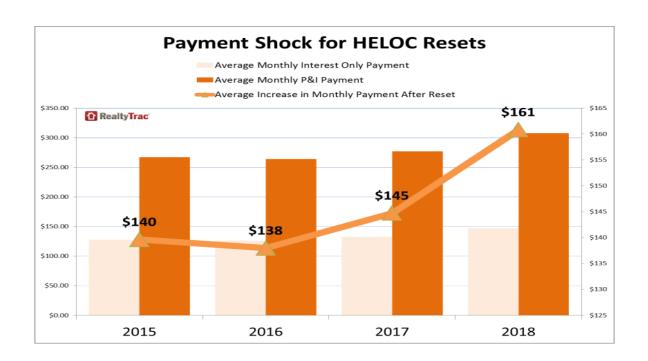
Median Home Prices

(In Thousands)





Payment Shock for HELOC Resets



Equity Returns, Being Used

"As home prices rise, homeowners are wasting no time making use of their newfound, or regained, home equity." 1



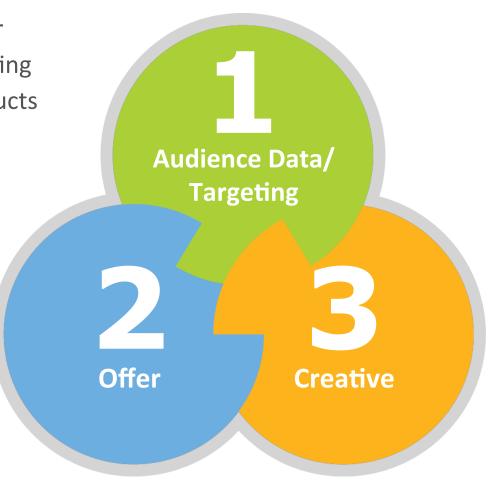
Home Equity Focus Grows In Importance

Products your financial institution will concentrate marketing on most heavily in the next 12 months	2015	2014	Change
Mortgage loans/refinancing	65.1%	67.3%	-2.2%
Mobile banking solutions	62.2%	68.5%	-6.3%
Auto loans/refinancing	57.3%	50.0%	7.3%
Credit cards	52.3%	43.5%	8.8%
Home equity loans/lines	51.5%	50.8%	0.7%
Online banking/bill pay	41.9%	48.5%	-6.6%
Business lending	40.7%	46.9%	-6.2%
Free checking accounts	38.6%	50.8%	-12.2%
Business banking services	32.8%	44.2%	-11.4%
Financial education	25.7%	25.8%	-0.1%



Strong Creative Elevates Success!

Three key elements for effective direct marketing of equity lending products





Creative Challenges

1 Product complexity

Legal requirements for rate offers

3 Standing out from your competition

Disclosures/opt-outs are onerous

Effective use of timing



Creative Fundamentals for HELOC/Home Equity

Stand out by cutting through mailbox, inbox clutter

Keep messaging relevant to your audience and the economy

Call out competitive rate offer that interrupts rate shopping

Make it urgent with offer end date

Emphasize key benefits and product features

Motivate with seasonal "thought starters" (emotion)

Keep it readable to keep prospects engaged

Leverage brand to strengthen value proposition

Strong, clear call to action makes it urgent

Offer response channel options for easy response

Creative uses copy and design to serve it up in the most relevant, compelling way!



Allocating Real Estate: HC Loan Magnet™ Example

- Clearly branded
- Competitive rate offer
- Preapproved
- Full offer
- Deal sweetener
- Thought starters
- Urgency
- Call to action
- Response channels
- 10. Short notice terms and conditions
- 11. Long notice terms and conditions (back of letter)

*PRESCREEN & OPT OUT NOTICE

This "prescreened" offer of credit is based on information in your credit report indicating that you meet certain criteria. This offer is not quaranteed if you do not continue to meet our criteria and other factors bearing on your creditworthiness (including acceptable property collateral, income and employment history). If you do not want to receive prescreened offers of credit from this and other companies, call the consumer reporting agencies toll-free at 1-8885-OPT-OUT (1-888-567-8688); or write

TransUnion Opt Out Request, P.O. Box 505, Woodland, PA 19094-0505 Experian Consumer OPT-OUT, P.O. Box 919, Allen, TX 75013 Equifax Options, P.O. Box 740123, Atlanta, GA 30374-0123

No loan transfer fee will be assessed to each refinanced vehicle loan. Other rates and terms available. Ask for details.

1 We used information on you that we obtained from a consumer reporting agency in connection with this "Pre-Approved" offer. You were selected to receive this offer because you satisfied certain criteria for creditworthiness which we previously established. The offered credit may not be extended if, after you respond to this offer, we determine that you do not meet the culture cond to release one for this offer or any other analyshis actives because on confitnmenthiness, or if one do not recolded



((XFULLNAME1)) ((XFULLNAME2)) ((XADDRESS1)) ((XADDRESS2)) ((XCITY)), ((XSTATE)) ((XZIP))-((XZIP4)) Say Yes To Getting Things Done!

You're pre-approved' for a Home Equity Loan as low as

Dear (XFullName1

Your business is important to us. That's why we have pre-approved you for Home Equity Loan with a fixed rate as low as X.XX% for XX years.2

Our Home Equity Loan is a Smart Chels

- ✓ Consolidate higher-interest debt into one lower monthly payment
- Make home improvements, upgrades, or repairs
- Pay tuition or medical bills
- ✓ Cover unexpected expenses
- Make other large purchases

Other Smart Reasons To Use An Equity Loan

- No annual fees
- Potential tax benefits (consult with your tax advisor)
- Low predictable payments each month

Call The Lender You Know, Start Saving Now

For local decision-making, a fast closing and dependable service, work with the local lender you already know. We have convenient locations and a friendly, helpful staff ready to help you save money. Call 900-000-0000 today ... your special equity rate expires on ((Month XX)), ((Year))!

Signatory name

Signatory Name

Home Sweet Home Equity

Use your pre-approved Home Equity Loan to pay off high-interest debt, improve your home, or for any other smart reason!

Act Now!

Accept this offer by (Month XX)), ((Year)), and save up to \$XXX.XX more in closing costs.

Locations

Branch Location1 Phone Number

Branch Location2 Phone Number

Branch Location3 Phone Number

Pre-Approved for ((XFullName1))

Accept your Your El Name Home Equity Loan today.

CALL: 800-000-0000

CLICK: yourfiname.com/mortgage

COME IN. Convenient locations to serve you

HURRY-offer ends ((Month XX)), ((20XX))!

YourFl

You can choose to stop receiving "prescreened" offers of credit from this and other companies by calling toll-free 1-888-567-8688. See PRESCREEN & OPT-OUT NOTICE* on other side for more information about prescreened offers.



Legal Requirements

Requirements

- Opt-out box (for pre-screened offers)
- **Equal Housing Lender logo**

Disclosure guidelines from the Fair Credit Reporting Act (FCRA)

Note: Prescreened offers require both the short opt-out notice on the front of a piece and long opt-out notice on the back or front of a piece

• Opt-out box graphic requirements are:

Short notice

- Front of the mail piece
- Type must be distinct; at least 12 point font
- Inside a border

Long notice

- Back or front of the mail piece
- Must begin with "Prescreen & Opt-out Notice"
- Typeface must be distinct; at least 12 point font

Harland Clarke does not offer legal advice. Information contained within this document does not constitute legal advice. Please consult with an attorney.



1. Format: #10 envelope

- Consultative approach for customers
- More promotional approach for prospects
- Ensures privacy
- Cost efficient
- Can include educational insert/Q&A to clarify value proposition and difference in lending products
 - o Focus content on lead product, not equal comparison of all products
- Use the same format for all segments to reduce costs

2 SHOWCASE RATE

- Entice with competitive rates "as low as"
- High-profile Johnson Box or sidebar
- Call-out on envelope
- Consider balance transfer rate, waived or reduced closing costs, relevant premium such as home improvement gift card

3. PRESCREENED call out

- Preselected/Prequalified/Preapproved
- Translates to easier buying process



4. Smart financial tool:

- HELOC: position as smart and flexible

Note: Educate the customer or prospect on the benefits

- Super low rate based on prime
- Easy access to low-interest cash
- Smart way to pay less interest
- Finance all sizes of projects/expenditures
- Low commitment
- Ready reserve there when you need it; emergencies; revolving LOC pay only for what you use, renewable resource for additional funding
- Rate lock feature to lock in low rate (sometimes built into product)
 - HELOAN: Position as fixed low rate = predictable monthly payments
- Low interest means low monthly payments every month that don't fluctuate so budgeting is easy
- You always know what to expect!
- Smart tool to finance larger purchases at a low rate
- Tax deductible (ask your tax advisor)



- 5. Tax deductibility (ask your tax advisor)
- 6. Uses "thought-starter" copy
 - HELOC
 - Great for small or large expenditures
 - Debt consolidation always #1/pay off higher-interest debt
 - Home improvements/making home energy efficient adds to value of your home
 - Seasonal focus
 - Summer school tuition or school expenses
 - January pay off higher-interest holiday debt
 - Fall home improvements
 - Spring home remodel or pay off taxes
 - HELOAN
 - Ideal for large expenditures
 - Debt consolidation/low interest cash to pay off higher-interest debt
 - Home improvements/make home energy efficient add to home value
- 7. HELOC Easy access
 - Transfer funds into your checking account, use convenience checks, plastic



8. URGENCY

- Tie offers to specific end date
- Restate end date in letter postscript

9. EASY TO APPLY

Fast response, easy closing

10. CLEAR CALL TO ACTION

- Tell customer or prospect exactly how to apply
- Make it sound easy
- Make the offer pop explain exactly how to get offer
- QR Code



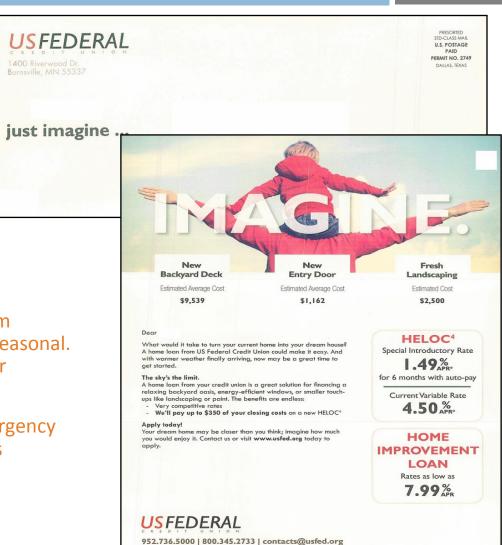
US Federal Credit Union – Home Equity Line of Credit

- ITA
- Prospects & Member cross-sell
- Offer: Low intro rate of 1.49% APR for 6 months with auto-pay from interest bearing checking

PLUS: \$350 off closing costs

- Format: Personalized Letter
- Distribution: Minnesota
- Focus: Get cash you need to transform your home into your dream home – seasonal. Also includes "as low as" rate offer for Home Improvement Loan
- Consider: Adding offer end date for urgency and pumping up call to action options
- Call to Action: Call or online

Note: Tells a story about how home improvement is life improvement!





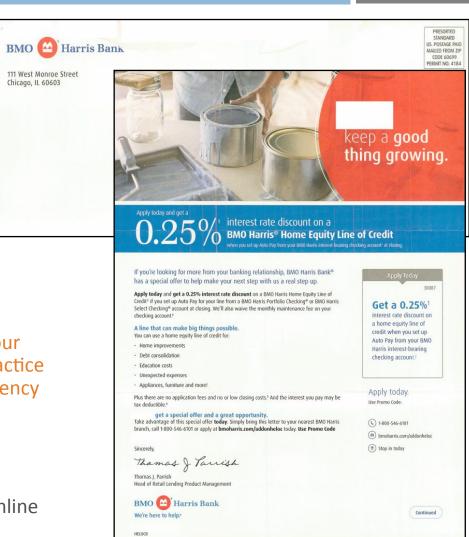
BMO Financial Group – Home Equity Line of Credit

- ITA
- Customer cross-sell
- Offer: Rate discount of .25% with auto-pay from interest-bearing checking

PLUS: waive monthly maintenance fees, no application fees, no or low closing costs, Promo Code

- Format: Personalized Letter
- Distribution: Illinois
- Focus: Yet another way to benefit from your relationship with BMO. Highlights best practice uses for HELOC. Incorporates sense of urgency without end date
- Consider: Adding offer end date for even more urgency
- Call to Action: Visit branch, call or apply online

Note: Waived/no fees position this as a great value for customers





Prospera Credit Union – Home Equity Line of Credit

- Pre-approved/pre-qualified
- Member Cross-sell
- Offer: Low rate offer of 2.65% APR locked in for 5 years, \$50,000 minimum

PLUS: No closing costs, auto pay, no pre-payment penalties, no annual fee

- Format: Personalized Letter
- Distribution: Wisconsin
- Focus: Rate offer and refinancing your higher rate HELOC to Prospera's low rate locked in for 5 years, PS sweetens the deal with Lifestage personal guidance for credit union members
- Consider: Adding specific offer end date for even more urgency
- Call to Action: Easy call, visit or online

Note: Idea here is to capture competitive HELOC business





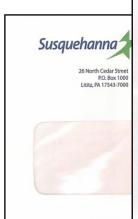
Susquehanna Bank – Home Equity Line of Credit

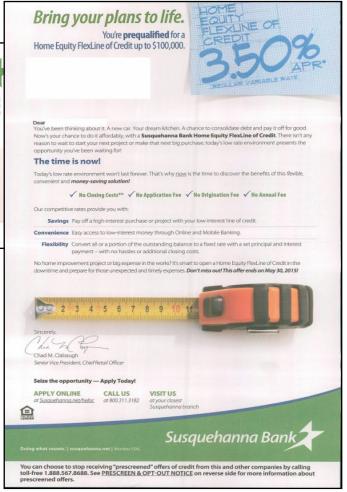
- Prequalified
- Prospect & Customer Cross-sell
- Offer: Low rate offer of 3.5% APR up to \$100,000

PLUS: No closing costs, no application fee, no origination fee, no annual fee

- Format: Personalized Letter
- Distribution: Pennsylvania
- Focus: Rate offer and focuses on savings, convenience, flexibility benefits
- Consider: Adding specific uses in addition to home improvement (debt consolidation)
- Call to Action: Apply today online, call, visit – uses end date to add urgency!

Note: Graphics communicate seasonal home improvement visually







Summit Credit Union– Home Equity Line of Credit

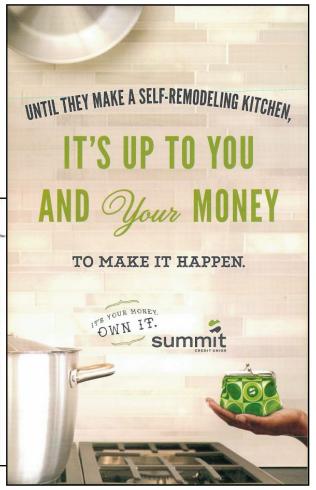
- ITA
- Member Cross-sell
- Offer: \$100 Visa Gift Card and low intro rate offer of 1.99% APR for 6 months, go-to rate of 3.99%

PLUS: No or low closing costs, rate lock option, interest only payment option

- Format: Postcard
- Focus: Home improvement angle and low interest cash of HELOC, "It's your money!"
- Consider: Adding contact info
- Call to Action: Come in

Note: Clean, branded graphic approach stands out in mailbox







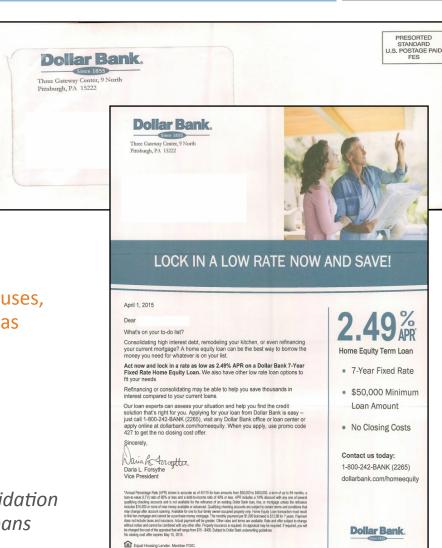
Dollar Bank – Home Equity Loan

- ITA
- Prospects
- Offer: Low rate offer of 2.49% APR with 7-year fixed rate, \$50,000 minimum

PLUS: No closing costs, Promo Code

- Format: Personalized Letter
- Distribution: Illinois
- Focus: Rate and engages with best practice uses, differentiates by positioning "loan experts" as helping find the right credit solution
- Consider: Adding offer end date for even more urgency
- Call to Action: Applying is easy, call, visit or apply online

Note: Messaging around refinancing or consolidation to save thousands in interest vs your current loans





Community First Credit Union – Home Equity Loan

No firm offer of credit

Prospects

Offer: \$100 Home Depot Gift Card
 PLUS: no closing costs up to \$150,000,
 10, 15, 20 year fixed terms

• Format: Letter

Distribution: Florida

 Focus: Don't wait to start home improvement projects- "low rate loan" - no specific rate offer call out; emphasized fixed

 Consider: Pumping up benefit of fixed rate ("no surprises, easy to manage"), add personalization, firm offer of credit

Call to Action: 3 easy ways – online, call or stop by;
 QR code to learn more

Note: *An effort to stimulate interest*





SunTrust® – Home Equity Loan

- ITA
- Customer cross-sell
- Message focuses on home improvement/ home repairs
- No upfront fees, reduced closing costs
- Format: #10 OE + 8.5 x 11 letter
- Distribution: Virginia
- Did Well: Calls out rate and set monthly payments, easy app process, clear response channels, recognizable warmth of brand, plain OE
- Consider: Calling out product before 4th paragraph, call out that rates won't stay this low forever
- Call to Action: Call, Visit, Go online

Note: seasonal home improvement sell

How can we help your house feel more like a home?

January 15, 2013

Dear

Thank you for choosing SunTrust. We're glad to have you as a client, and we want you to know we're here when you need a flexible financial solution.

Home repair problems are more than a minor inconvenience...they can be a major disruption. We can help you get things back to normal sooner with a SunTrust affordable home equity loan.

Be ready for anything.

We invite you to apply for this attractive fixed rate loan with set monthly payments. You can get the cash you need for home repairs and improvements like:

- · Replacing a furnace or air conditioner
- · Repairing leaks and other plumbing problems
- · Fixing roofing or siding issues
- · Replacing damaged or non-working windows

Problem solved

Eliminate the stress and worry that comes with needing to fix something in your home. Just knowing that you can use your affordable home equity loan for the things you need makes everything easier to deal with.

We're ready when you are.

You can call or come in to talk with us anytime. Our experienced team will guide you through the process of applying - so you can take care of those repairs and improvements and enjoy your home even more.

Sincerely,

Horald C. Millenter

Donald C. McClintic Senior Vice President

CALL 800.422.2975 STOP BY your local SunTrust Bank branch OR VISIT suntrust.com/equity

Please see reverse side for important information.



5.00% APR*
For up to 120 months

This rate includes a 0.25% interest rate reduction for a qualifying SunTrust deposit relationship and a 0.25% interest rate reduction for enrolling in the SurePay^{5M} (ACH)

Take advantage of:

- · Low monthly payments
- No upfront fees, and limited if any closing costs*
- Easy application process





Beyond Mail

Integrated multichannel campaigns surround your customers with your lending message

Mail

QR code (if sensible to drive to app page)

Email

- Customer cross-sell
- Great channel for relationship-based offers and more
- Piggyback onto regular e-newsletter streams

In-branch

- Take-ones
- Posters
- Tent cards
- Banker sheets

Web

- Online banking pop-ups
- Drive to landing page

Channel integration creates synergies

ATM

Promotional messaging and offer coupons

Mobile

Integrated promotional messaging to customers

Social Media

- Challenging for many financial institutions
- Build awareness of your financial institution as actively lending
- Positive exposure for good customer experiences
- Blogs











Award-Winning Creative Quality

48 Creative Awards in 2014!
39 Creative Awards so far in 2015!

- 6 Platinum Hermes Creative Awards
- 2 Platinum MarCom Awards
- 15 Gold Hermes Creative Awards
- 6 Gold MarCom Awards
- 15 Hermes Honorable Mentions
- 5 MarCom Honorable Mentions
- 4 Gold Communicator Awards
- 19 Silver Communicator Awards
- 1 Silver Summit Creative Award
- 3 Bronze Summit Creative Awards
- 3 APEX Awards of Excellence
- 8 Graphic Design USA Awards



Q&A Wrap Up

Type your question in the questions panel Raise your hand to ask questions by phone (



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