

Boom!

Ten Creative Best Practices to Kick Up the Effectiveness of Your Mortgage Lending

May 15, 2014



Stay with us for Q&A at the end of this presentation.

A video replay of this webinar will be sent to you within the next week.

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Bios



Kris Niblett, Creative Director

- 20+ years experience creating strategic, award-winning, multi-channel direct marketing communications for financial and other industries
- Drives results for brands including PNC Bank, TD Bank, KeyBank, Wachovia Bank, American Express, BB&T Bank, People's Bank and Zions Bank, as well as many community banks and credit unions
- HC creative team has captured 70+ awards, including Hermes Awards, DMA Echo Awards, Graphic Design USA Awards and the London International Advertising Award



Stephen Nikitas, Senior Marketing Strategist

- 30+ years of experience in strategic planning, marketing, public relations and executive speechwriting
- Provides consultative services to banks and credit unions
- Crafts marketing and retail strategies and campaigns that take advantage of existing market and financial conditions in order to grow targeted portfolios



Today's Agenda

- 1. Mortgage Lending Trends
- 2. Strong Creative Gives You an Edge
- 3. Do It Right, Reap the Rewards
 - Creative Challenges
 - Key Mortgage Marketing Strategies
 - Direct Marketing Creative Fundamentals
- 4. 10 Creative Best Practices: Mortgage and Refi
- 5. How to Build It: Key Creative Elements
- 6. Legal Requirements
- 7. In-Market Examples
- 8. Beyond Mail
- 9. Q&A



Boom! Let's make an impact!

When it comes to **Creative Best Practices** for your marketing initiatives, you'll find everything you need right here:

- Financial industry expertise
- Direct marketing best practices
- Award-winning creative
- Integrated multi-channel execution

We live and breathe financial services. Design. Copywriting. Creative Strategy. Our creative team has experience in pulling it all together to drive results across the customer lifecycle.

- Acquisition, onboarding, activation/utilization, cross-sell, retention
- Consumer and business
- Lending, deposits, M&A
- o Integrated across all channels: mail, email, mobile, web, ATM, branch
- Delivering a positive customer brand experience at every touch

Today, let's talk mortgage!



Award-Winning Creative 30 Awards in 2013-2014

- Platinum Marketing Effectiveness Award
- Platinum MarCom Award
- 2 Platinum Hermes Creative Awards
- 5 Gold Hermes Creative Awards
- 4 Honorable Mention Hermes Creative Awards
- 4 Gold MarCom Awards
- 4 Silver Communicator Awards
- 4 Graphic Design USA Awards
- Bronze Summit Creative Award
- 2 APEX® Awards of Excellence
- IABC Gold Pen
- IABC Gold Quill







Mortgage Lending Trends

1. Rising Rates

- o 2012: rush to lend mail volumes peaked
- o 2013: scaled back on mail efforts as rates rose
- o 2014: purchases exceed refinances
 - Originations will total \$1.1T in 2014; increase to \$1.2T in 2015
 - Purchase originations will total \$661B in 2014; increase to \$808B in 2015
 - Refinance originations will total \$419B in 2014; drop to \$411B in 2015

2. More Regulation

- CFPB mortgage regulations are causing pause among lenders
 - Investors have discontinued loans with interest rates that adjust after only three years
- Bigger banks pulled back, opening doors for smaller lenders

3. Lower Credit Score Acceptance

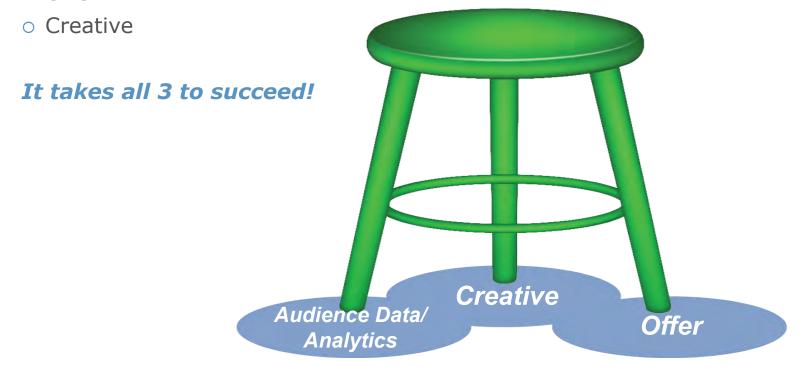
- Mortgage credit availability increased in Q1 despite the reduction in:
 - Interest-only products
 - Loans with terms greater than 30 years
 - 3/1 ARM loans
- Increase in credit availability was driven by:
 - Broader offering of jumbo loans
 - Streamlined refinance products
 - Additional 5/1 ARM offerings



Strong Creative Gives You an Edge

3 key elements for effective direct marketing of mortgage lending products

- Audience data/targeting
- Offer





Creative Challenges

1. Fierce competition

- O How to stand out?
- How to elicit response

2. Product complexity

- Rate offers
- Rate structure (variable, fixed)
- Closing costs
- Rate locks

3. Legal requirements

4. Onerous disclosure, opt-out language



Key Mortgage Marketing Strategies

Key strategies from 2013

- Target renters/first-time home buyers
 - Easy
 - Affordable
- Cash incentives at beginning and end of process
- Reduced closing costs
- Relationship benefits for customers
 - Rate discounts
 - Cash credits
- Easy access to help
- Email for customer cross-sell
 - Focus on low rates
 - Easy process

Shift in messaging from late 2013 to 2014

From "Historically low rates" to "Hurry! Borrow before it's too late!"



Direct Marketing Creative Fundamentals

- 1. Stand out by cutting through mailbox, inbox clutter
- 2. **Keep messaging relevant** to your audience and the economy
- 3. Call out competitive rate offer that interrupts rate shopping
- 4. Make it urgent with offer end date
- 5. Emphasize key benefits and product features
- **6. Keep it readable** to keep prospect engaged
- 7. Leverage brand to strengthen value proposition
- **8. Strong, clear call to action** makes it urgent
- 9. Offer response channel options for easy response

Creative uses copy and design to serve it all up in the **most relevant, compelling way!**



10 Creative Best Practices – Mortgage and Refinance

1. FORMAT: #10 Envelope

- Consultative approach for customers
- More promotional approach for prospects
- Enough real estate to tell a compelling story
- Ensures privacy
- Cost-efficient
- Use same format for all segments to reduce costs

2. RATE is king: Flaunt it if you've got it

- Firm offer of credit
- Low rate, waived or reduced closing costs
- High-profile Johnson Box

3. PRE-SCREENED call out

- Pre-Selected to avoid new reg issues
- Invitation To Apply (ITA) if not pre-selected



10 Creative Best Practices – Mortgage and Refinance

4. REASONS WHY

- Origination mortgage loan A good deal with a company you trust!
 - Great rate, no or low closing costs
 - · Confidence! We're here to help
- Refinance It's smart!
 - · Lower your monthly payments
 - · Pay off your mortgage faster
 - · Switch from adjustable rate to fixed rate
 - Consolidate and pay off debt (equity)

5. CUSTOMER VS. PROSPECT

- Customer: consultative tone; position offer as "customer bonus"
- Prospect: cash/deal sweeteners can make the difference

6. LEVERAGE BRAND

- Differentiating
- A trustworthy brand is part of the value proposition



10 Creative Best Practices – Mortgage and Refinance

7. URGENCY

- Reasons to get and use **now**: historically low rates
- Tie offers to specific end date
- Restate end date in letter postscript

8. FAST, EASY CLOSING – a good experience

- Make process feel easy
- You a PERSON are here for them every step of the way

9. CLEAR CALL-TO-ACTION

- Tell customer or prospect exactly how to apply
- Make it sound easy
- Make the offer pop explain exactly how to get offer

10. EASY TO RESPOND

o Multiple, non-conflicting response channels: call, click, visit, QR code







Dear John Smith,

It's the perfect time to get a mortgage—because as a YourFI Name customer/ member, you're pre-selected' for an APR as low as X.XXX%2 to buy a new home or reduce the payment on the home you live in now. Plus we'll waive up to \$X,XXX.XX off your closing costs*.

Great Mortgage Rates-And Great Mortgage Options

At YourFI Name, you have lots of choices—whether you're buying new, refinancing, or just making a few improvements!

- √ Conventional fixed-rate first mortgage—same low rate for the life
 of your mortgage.
- ✓ Adjustable-rate mortgage (ARM)—lower rate for the first few years of your loan.
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- Home Equity Loan—like an equity line, but with a fixed rate and predictable monthly payment.
- √ FHA Loan—lower down payment and closing costs, easier to qualify

Call The Lender You Know, Start Saving Now!

For local decision-making, a fast closing, and dependable service, work with the local lender you already know. We have convenient locations and a friendly, helpful staff ready to help you save money. Call 800-000-0000 before rates go up!

Sincerely

Signatary name

Signatory Name Signatory Title

Home Sweet Home

Use your pre-selected YourFI Name mortgage to buy a bigger home, smaller home, or enjoy a lower payment on your existing home.

Act Now!

Accept this offer by ((Month XX)), ((Year)), and save up to \$XXX.XX more in closing costs.3

Locations

Branch Location1
Address

Address Phone Number

Branch Location2 Address Phone Number

Branch Location3 Address Phone Number

Pre-Selected for John Smith

Accept your YourFI Name Mortgage today.

CALL: 800-000-0000

CLICK: yourfiname.com/mortgage
COME IN: Convenient locations to serve you

HURRY-offer ends April 28, 2014!



You can choose to stop receiving "prescreened" offers of credit from this and other companies by calling toll-free 1-888-567-8688. See PRESCREEN & OPT-OUT NOTICE† on other side for more information about prescreened offers.

How to Build It

Key Creative Elements Shopper Alert example

- Mail and email trigger program targeting consumers shopping for credit products including Mortgage, HELOC, Home Equity Loan, Auto Loan, Personal Loan
- 2. Designed to interrupt shopping behaviors by communicating in market in super-fast fashion
- 3. Built on creative best practices for lending
- 4. Applicable to your mortgage lending initiative







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Hero Rate with Firm Offer of Credit

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- Closing cost offer
- Urgency there's still time
- Mortgage options
- Call-to-action
- Personalization
- FCRA-compliant disclosures







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HUDDY - offer ends April 20, 2014



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This "prescreened" offer of credit is based on information in your credit report indicating that you meet certain criteria. This offer is not guaranteed if you do not continue to meet our criteria and other factors bearing on your creditworthiness (including acceptable property collateral, income and employment history). If you do not want to receive prescreened offers of credit from this and other companies, call the consumer reporting agencies

toll-free at 1-8885-OPT-OUT (1-888-567-8688); or write TransUnion Opt Out Request, P.O. Box 505, Woodland, PA 19094-0505 Experian Consumer OPT-OUT, P.O. Box 919, Allen, TX 75013 Equifax Options, P.O. Box 740123, Atlanta, GA 30374-0123

- 1 We used information on you that we obtained from a consumer reporting agency in connection with this "Pre-Approved" offer. You were selected to receive this offer because you satisfied certain criteria for creditworthiness which we previousl established. The offered credit may not be extended if, after you respond to this offer, we determine that you do not meet the criteria used to select you for this offer or any other applicable criteria bearing on creditworthiness, or if you do not provide the required collateral. Terms and conditions apply. Income verification required and your total monthly debt-to-income ratio (i.e. total monthly debt payments divided by your monthly gross income) cannot exceed 43%. Not all applicants will qualify for the lowest rate.
- 2 APR=Annual Percentage Rate effective ((Month)) ((Davi). ((Year)). and may change based on market condieligibility. Subject to credit approval. residence. Property insurance requi amount is \$XX XXX XX Quoted X X over the term of the loan. Payments calculated based upon a purchase i
- 3 Limited-time offer. YourFI Name will



John Smith ((XFULLNAME2)) ((XADDRESS1)) ((XADDRESS2)) ((XCITY)), ((XSTATE)) ((XZIP))-((XZIP4))

Right Here, Right Now! You're pre-selected' for a mortgage loan as low as



It's the perfect time to get a mortgage—because as a YourFI Name customer/ member, you're pre-selected* for an APR as low as X.XX%2 to buy a new home of reduce the payment on the home you live in now. Plus we'll waive up to \$X,XXX.XX

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Legal Requirements

Requirements

- Equal Housing Lender logo
- Opt-out box (for pre-approved offers)

Disclosure guidelines from the Fair Credit Reporting Act (FCRA)

Note: Any pre-screened offer requires both the short opt-out notice on the front of a piece and long opt-out notice on the back or front of a piece

Opt-out box graphic requirements are:

Short notice

- Front of the mail piece
- Type must be distinct
- At least 12-pt. font
- Inside a border

Long notice

- Back or front of the mail piece
- Must begin with "Prescreen & Opt-Out Notice"
- Typeface must be distinct
- At least 12-pt. font



Dutch Point Credit Union® Mortgage Refinance

- Customer cross-sell
- Hero Rate: Pre-Selected for 3.25% APR with 8-year term
- USP: Credit Union "not for profit" positioning to credibly provide lowest rates available
- Format: Letter package
- Call-to-Action: Call

Did Well: Well branded, attractive rate and motivating "Fast Track: pay off your mortgage early and save thousands" messaging; scannable features in sidebar; clear call to action

Next Time: Consider waiving closing costs, savings chart



Dear ((Name)),

Are you spending too much on your mortgage? With our Fast Track 8-year Home Equity Loan, you can pay off your mortgage early and save thousands of dollars. And it's only available from Dutch Point Credit I linion

Own your home free and clear — faster and for less.

Simply refinance your existing mortgage from another lender with our Fast Track loan and get a shorter term and lower your costs. As a not-for-profit financial institution, we can offer you the lowest rates available. You won't find better terms.

You're pre-selected. Just call today to accept this offer.

It's easy to Fast Track your mortgage. Just call **800-842-1778** to speak with a loan specialist. It's that easy!

Contact us today so we can help you save money and own your home sooner

incerely,

Francis R.N. Proto President and CEO

P.S. Don't wait, call now to accept this offer. Promotion only available for a limited time.

FAST TRACK YOUR MORTGAGE:

- Rates as low as 3.25% APR
- Borrow up to \$250,000
- Save money and own your home sooner
- No mortgage refinance hassle
- May be tax-deductible**
- · Easy to apply
- Quick to close

APPLY TODAY!

Call 800-842-1778

Visit
your local branch
(for branch locations see reve

You can choose to stop receiving "prescreened" offers of credit from this and other companies by calling toll-free 1-888-567-8688. See <u>PRESCREEN & OPT-OUT NOTICE</u> on other side for more information about prescreened offers.



New York Community Bank® Mortgage Loan or Refinance

Customer cross-sell

Hero rate: 2.38%/2.93% APR Adjustable-rate mortgage

Offer: PLUS earn a \$250 Mortgage Cash Bonus

Urgency: "Historically low rates won't last forever"

Format: Letter package

Call to action: Call

Did Well: Great urgency, attractive rate and appealing, rich cash bonus

payments automatically.

Next Time: A lot of hurdles to get \$250 Bonus, but says it's easy; no firm offer of credit





ThirdFederal Savings & Loan® **Mortgage Loan**

- Prospect acquisition
- **Hero rate:** 2.85%/3.13% Adjustable-rate mortgage
- **Offer:** Get a \$100 Home Depot® gift card on closing
- Message: "Smart Rate Adjustable Mortgage now available in your area"brands product to create interest; insert educates, establishes ThirdFederal as proven provider
- **Format**: Letter package with insert
- **Call to action:** Stop by branch or call



Did Well: Leads with rate, gift card coupon makes offer stand out. invitation code creates perception of exclusivity, end date for urgency

Next Time: Use header over letter to call out urgency, savings



M&T Bank® **Mortgage Refinance**

Customer cross-sell

Offer: \$250 off closing costs

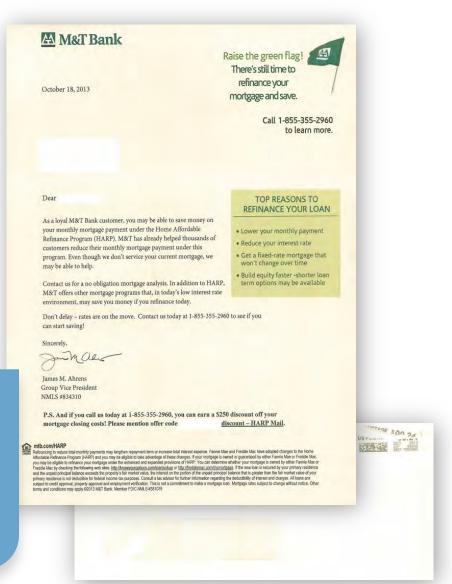
Home Affordable Refinance Program (HARP)

Format: Letter package

Call to action: Call today

Did Well: Good use of urgency, helpful tone to customer clearly outlining "Top Reasons to Refinance Your Loan," consistent branding and tone is consultative

Next Time: Very general with no rate or firm offer of credit, strong rate offer would make it more competitive





The Bank of Greene County® **Mortgage Refinance**

Prospect acquisition

Hero rate: Low fixed 2.99% APR

Offer: PLUS get iPad® on closing

Message: Refinance, save and pay off your mortgage and other debt faster, build equity faster

Format: Self-mailer

Call to action: Stop by branch or call

Did Well: Good hero rate, iPad offer is eye-catching, great urgency with end date for offer, lists branches near you

Next Time: Clarify and play off "save on closing costs" to increase appeal and credibility





Chase® Mortgage Refinance

Customer cross-sell

Hero rate: Low fixed 3.96% APR

Prequalified app

 OFFER: Up to \$500 cash back annually with auto deduct from checking – for the life of your loan! (branded Mortgage Cash Back)

 Key message: Lower your mortgage payment and save year after year

 No-closing-fee option, no origination fees and no application fee

Format: Letter package

Reply: Call, visit, online

Did Well: Positions loan as easier to get due to relationship, example savings chart makes savings tangible (calls out annual savings in chart and sidebar), great urgency with end date and "rates change daily"

Next Time: Call-to-action is to call branch, but needs to include branch phone number



May 1, 2012

YOU ARE PREQUALIFIED FOR A CHASE MORTGAGE. REFINANCE NOW AND SAVE UP TO \$2,520 A YEAR.

Dear

Congratulations! You are prequalified for a mortgage from Chase. You can lower your monthly payments and save money year after year—and as a Chase customer, it will be easier to get the loan you want. But note, rates change daily—so act now.

Here's an example of how much you could save if you refinanced a \$267,258 mortgage balance into a new fixed-rate loan.

Current	New Monthly	Monthly	Annual
Monthly	Payment 30-Yr Fixed	Savings	Savings
Payment	Estimated 3.957% APR'	Estimate	Estimate
\$1,470	\$1,260	\$210	\$2,520

APR shown is estimated as of 04/13/12 and may vary as rates change daily. Payments shown do not include amounts for taxes and insurance. This APR includes the borrower paying approximately 1 point at closing, which is generally 1% of the loan amount (ask us about other rate and point options). See reverse side for important program information.

Plus, save thousands with Mortgage Cash Back. Have your new mortgage payment automatically deducted from a Chase personal checking account and get cash back, up to \$500 annually for the life of the program.

Our experienced Loan Officers are available to meet with you at your convenience. Taking a few minutes now could save you money every month for the life of your mortgage.

But, remember, your rate is not locked and mortgage rates change daily. Your mortgage prequalification **expires on May 16, 2012**—so contact your local Chase branch today.

LOWER YOUR MORTGAGE PAYMENT

SAVE UP TO \$2,520

WITH CHASE

in just one year?

LOW FIXED RATE

Just 3.957% APR'
This is an estimate and rates change daily.

MORTGAGE CASH BACK

Get a new mortgage and earn cash back annually!3

EASY APPLICATION

Reservation Number:

APR and savings shown are estimates Actual APR and savings may vary.

Lisa M. Foradori Senior Vice President

*See important information on the reverse side of this page. Visit us at chase,com/MortgageCashBack for full program details.

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HomeStreet Bank® Mortgage Referral

- Customer Referral
- Offer: \$400 off closing costs on next loan or refi when you refer a friend
- Message: Now's a good time to buy, rates are still low and home prices are good, help a friend save and get \$ off your next loan or refi
- Format: Postcard
- Call to action: Pass along referral card

Did Well: Comes from Mortgage Loan
Origination (MLO) and includes card to pass along,
simple process

Next Time: No specific rates mentioned, but this does allow for postcard usage, personalization to customer would be good in messaging





Kara Berglund Loan Officer HomeStreet Bank

NMLS ID# 716319

(503) 652 4313 x5012 or (971) 404 5530 kara.berglund@homestreet.com

There's no place like

Insaction, I stay
Insaction, I stay
Insaction in stay
Insacti

PAD ST LOUIS MO PERMIT NO. 1697





Beyond Mail

Integrated multichannel campaigns surround your customers with your mortgage message

Mail

QR code (if makes sense to drive to app page)

Email

- Customer cross-sell
- Great channel for relationship-based offers and more
- Piggyback onto regular e-newsletter streams

In-branch

- Take-ones
- Posters
- Tent cards
- Banker sheets

Web

- Online banking pop-ups
- Drive to landing page

Channel integration creates synergies

ATM

Promotional messaging and offer coupons

Mobile

 Integrated promotional messaging to customers

Social Media

- Challenging for many financial institutions
- Build awareness of your financial institution as actively lending
- Positive exposure for good customer experiences
- MLO discussions, blogs, first-time home buyer tips





Q&A

Press *1 on your phone - or -

use the chat window and send your question to "All Panelists"

Kris Niblett, Creative DirectorStephen Nikitas, Senior Marketing Strategist

A video replay of this webcast will be sent to you within the next week.

www.HarlandClarke.com



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